

EDITOR'S CORNER

Welcome to yet another frosty edition of the *Canadian Military Journal*. And while we continue to battle the snow drifts and the sub-zero temperatures, we have attempted to cobble together some stimulating and informative fireside reading for your winter reading pleasure.

Our lead article is the conclusion of Major-General Daniel Gosselin's two-part examination of the fundamental themes that were embodied in Minister of National Defence Paul Hellyer's unification of the Canadian Forces in 1968. In parallel, General Gosselin continues to assess the legacy of those core concepts or themes as they apply to Canada's armed forces some 40 years downstream.

Next, Doctor Grazia Scoppio, Senior Staff Officer of Lessons Learned Research at the Canadian Defence Academy, provides a comparative overview of diversity strategies as they apply to select military and police forces in Canada, Australia, Britain, and the United States. She concludes that the Canadian defence community needs to change its approach toward diversity from a *reactive* to a *proactive* stance, and that such an initiative will make the defence team "...more effective and better capable of accomplishing its mission."

Doctor David Bercuson, one of Canada's most respected historians, then re-examines the Somalia Affair of 1993 and the ensuing 16-month inquiry, which resulted in Canada's military being "...dissected in public." However, Bercuson maintains that the changes necessitated by the institutional failures revealed by the affair have brought about a determined march forward "...to a new professionalism rooted in the history and values of Canadian society, based upon a fighting ethos, with a democratic ethic and with one of the best-educated officer corps of any armed forces anywhere."

Next up, Emily Spencer and Tony Balasevicius explore the world of Cultural Intelligence (CQ), key in on how it can be used as a force multiplier during military operations, look at how other nations are dealing with it, and outline the current state of CQ within Canada's military. Finally, they "...make recommendations as to how the CF [Canadian Forces] can establish a capability that will remain relevant well into the future."

Mike Madden, a seasoned artillery officer and operational sailor now studying law under the Military Legal Training Plan, examines the relatively complex nature of civilian influence upon certain elements of our military justice system. Ultimately, he will argue that some well-established rules of civilian courts can be inappropriate in military contexts, and that certain unique elements of the military justice system can demand different sentences than those imposed by the civilian courts.

In the realm of Current Operations, Mike is followed by Michel-Henri St. Louis, a highly experienced infantry officer now working for the Chief of Staff Land Strategy at army headquarters. Michel-Henri takes a fresh look at the Whole of Government Approach (WGA) with respect to Canada's current battlefield operations. Specifically, he discusses the operations of the Strategic Advisory Team – Afghanistan (SAT-A) from 2005 to 2008, and argues "... its usefulness in the fight against an insurgency or in support of failing or failed states."

In our historical section, Kathia Légaré and Lisa Tanguay discuss the evolutionary use of force by United Nations (UN) peacekeepers, the credibility it can provide, and the pitfalls and problems associated with its usage. They use an applicable case study, namely, the Medak Operation of September 1993 in Croatia, to test their hypothesis that the use of force by peacekeepers can, under certain circumstances, increase the efficiency of operations.

Next, Commander Hugues Canuel borrows from history by using an interesting analysis of the early Second World War career of the outstanding Soviet Marshal Georgi Zhukov as a template for the Canadian doctrinal leadership model of identifying the numerous elements necessary to successfully operate at a given level of command.

This time out, our own Martin Shadwick discusses the recent global financial crisis and what he feels are some of the ramifications for Canada's armed forces. We then close the issue with a varied complement of book reviews and opinion pieces to pique your interests.

On a personal note, I feel obliged to comment upon Major 'Skip' Fawcett's book review of Randall Hansen's *Fire and Fury – The Allied Bombing of Germany 1942-45*. Some readers will know that I hold basically diametrically opposed views on this controversial subject, and that they have been published extensively. Therefore, this review presented me with what I perceived as an editorial conflict of interest, and I decided I had to completely distance myself from any editorial involvement. Therefore, very special thanks to Sharon Miklas of the Canadian Defence Academy for editing the review on my behalf, and for relieving me from the concomitant moral burden of doing so.

Until the next time.

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